

# Impacts of energy market developments on the steel industry

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#### Content of this presentation

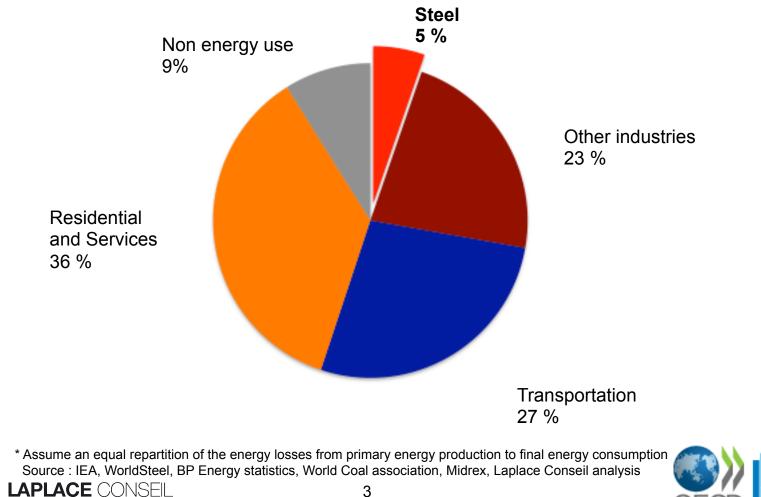
- In 2012, the steel industry consumed about 5 % of all *primary* energy produced worldwide. The steel industry contributed to 7 % of all global CO<sub>2</sub> emissions due to a higher share of coal in the industry fuel mix.
- The steel industry has made great progress to reduce its energy consumption and its environmental impact. In the OECD, steel consumption per tonne of steel has been halved since 1975.
- More progress is technically possible, but will require substantial capital to modernize. The feasibility of these investments will require adequate pricing for the carbon avoided.
- Traditional integrated steel producers face the biggest challenges as new low carbon technologies favour modern minimills, hence social and regional adjustments by integrated mills are also likely, leading to resistance to change.
- Energy production, transformation and transportation require large quantities of steel that represents 12 % of total steel output.
- Improvements in steel quality leads to major economies in consuming industries that far outweighs the energy needed to produce that steel





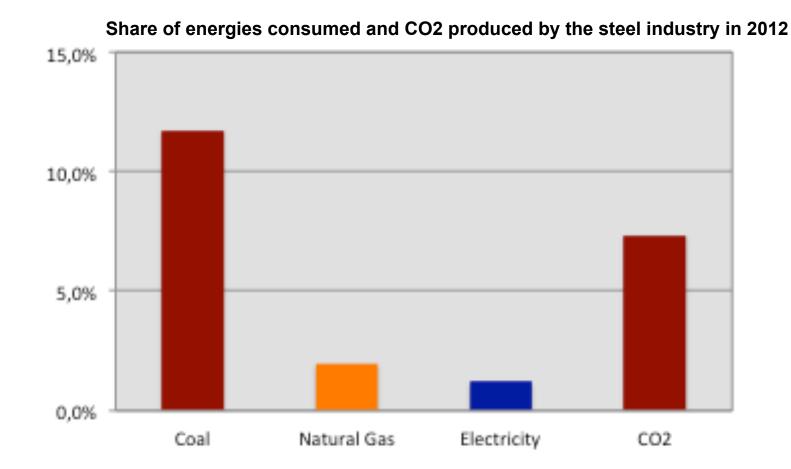
#### In 2012, the steel industry consumed about 5% of all primary energy produced

**Repartition of the World Energy produced (%)\*** 





## The steel industry consumed 11% of all hard coal produced and generated 7 % of all CO<sub>2</sub>

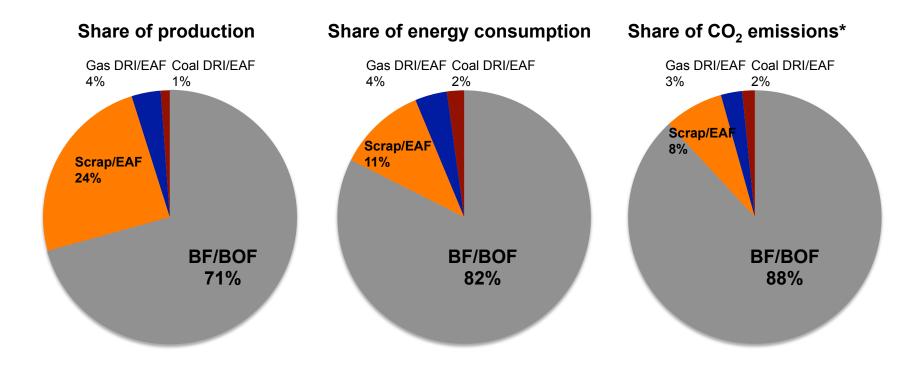


Source : IEA, WorldSteel, BP Energy statistics, World Coal association, Midrex, Laplace Conseil analysis

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## The integrated sector (BF/BOF) represents 71% of world production, 82% of energy and 88% of $CO_2$

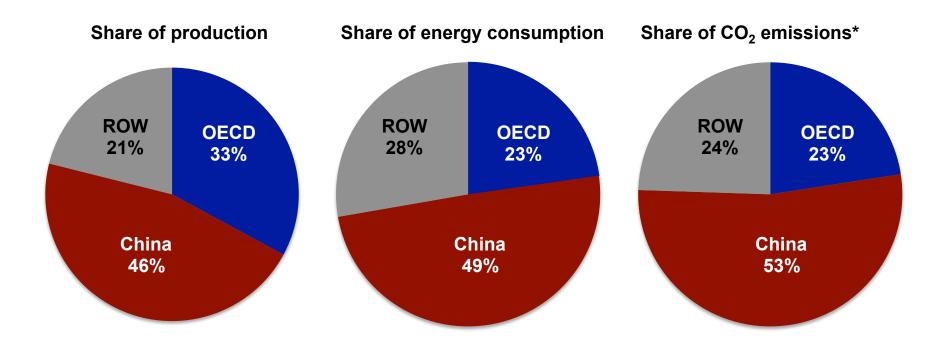


\* Includes share of CO2 from electricity needed; assume same mix of primary energies for electricity production Source : IEA, WorldSteel, BP Energy statistics, World Coal association, Midrex, Laplace conseil analysis





## OECD accounts for 33% of steel production but only 23% of energy consumption and $CO_2$ emissions



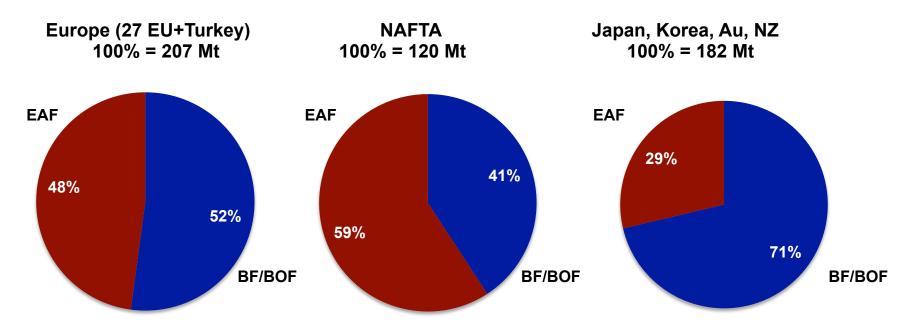
\* This is primarily due to a higher share of scrap recycling in EAF and also to somewhat better efficiency Source : IEA, WorldSteel, BP Energy statistics, World Coal association, Midrex, Laplace conseil analysis





NAFTA mills have switched to EAF for 59% of their production, while Asian mills for only 29%

Breakdown of OECD crude steel production by process BF/BOF vs EAF (%)



Source : Worldsteel, Laplace Conseil analysis





### Social, economic and political reasons explain the differences in minimill production share.

- In NAFTA, where competition is most intense and industrial policy not favored, new EAF mills, union free, relentlessly push back the integrated mills and will continue to gain share, currently at 59%. Minimills competitive advantage will be further enhanced by the discovery of low priced shale gas that allow economic production of DRI to complement scrap and dilute scrap impurities.
- In Europe, the situation is more contrasted: In Northern Europe, large historic integrated mills have succeeded to limit minimill growth to 30%, but in Southern Europe of more recent industrialization, minimills command a leading share of 72%. Central Europe (only 40% EAF) is facing the toughest challenge with many Comecon era integrated plants that need major modernization
- In Japan, Korea and Taiwan, integrated mills effectively own or control most EAF producers and contain their growth at 31% of total production.





#### Despite intense restructuring, one third of OECD integrated producers is still not fully competitive

#### Breakdown of Crude steel production by integrated BF/BOF OECD Producers (%) 100% = 286 Mt

**Obsolete steel mills** Should be closed Major social and economic problem

#### Marginal steel mills

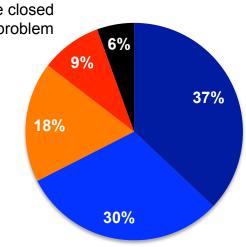
Difficult economic and/or social situation Major (uneconomic ?) revamp investment Likely to experience restructuring in next few years

#### Average steel mills

Smaller or more ancient mill Miss several criterias to be competitive Dependent on market conditions for adequate performance Need major investment to reach safe long term position May find solace in niche markets

Source : Laplace Conseil analysis





#### World class steel mills

Crude steel annual production > 4,5 Mt Capacity utilization > 85% Fully integrated from coking to hot rolling Close to deep harbor and customers Modern or modernized facilities with BAT Excellent maintenance, no major revamp Good productivity > 1000 tonnes/man Good social relationship, strong culture Excellent products quality Reliable service and reputation Sound balance sheet and financial ratios

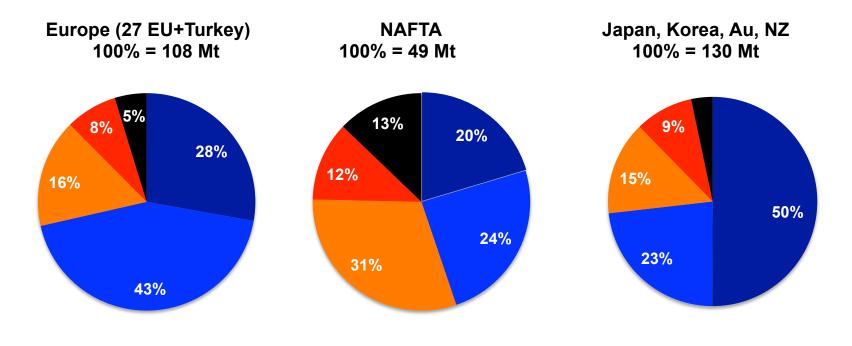
#### **Competitive steel mills**

Same as world class mills but miss one or more criterias May need substantial investment to move to world class



#### The Asian integrated mills are the most modern

Breakdown of crude steel production by integrated BF/BOF OECD Producers (%)



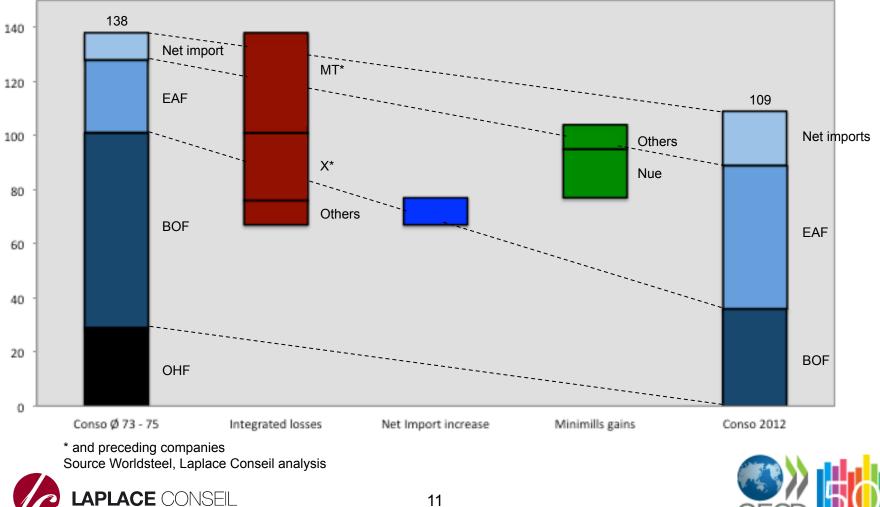
Source : Laplace Conseil analysis





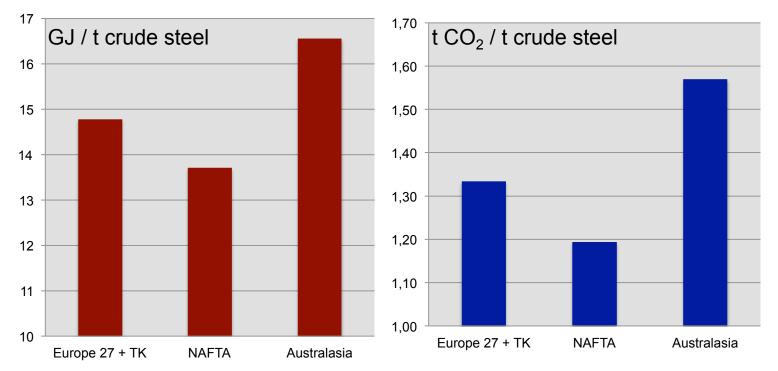
#### In the USA, the entry of minimills accelerated the decline of integrated mills much more than imports

Evolution of market supply in the USA since 1974 (Mt of crude steel equivalent)



## Thanks to its higher share of EAF, NAFTA has the lowest energy consumption and CO<sub>2</sub> emissions

Comparison of Energy and CO<sub>2</sub> per tonne in OECD regions



Source : IEA, WorldSteel, BP Energy statistics, World Coal association, Midrex, Laplace conseil analysis



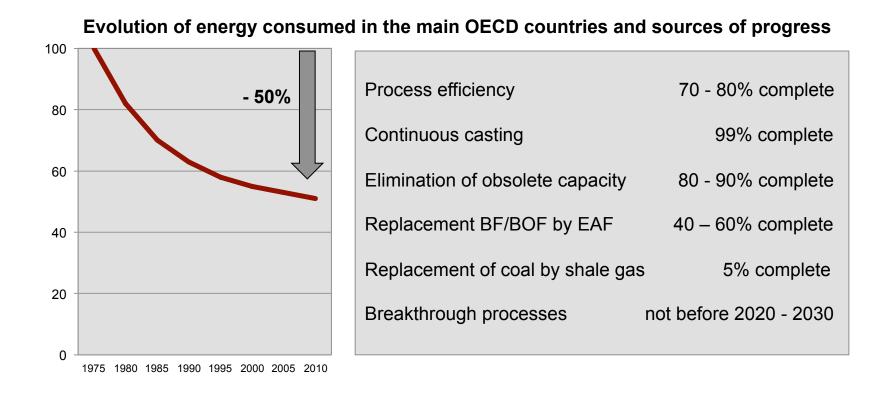


## Reducing energy consumption and $CO_2$ emission is vital for the industry, but progress will be difficult

- 1. Improving energy efficiency of existing plants
  - + Indispensible to keep plant competitive and maintain jobs
  - Most « low hanging fruits » already captured
  - Increasing pay-back and financial constraints ; dependent on carbon price
- 2. Replacing BF/BOF production by scrap/EAF production
  - + Most efficient method; Proven technology, growing share of possible products
  - Imply closing BF/BOF capacity with large job losses and cleanup cost
  - Availability of suitable scrap in question; steel quality consideration
- 3. Replacing coal energy with (shale) gas energy
  - + Reduce  $CO_2$  by 40% with DRI as substitute for scrap
  - Necessitate cheap gas, only available in OPEC countries and USA
  - Imply closing BF/BOF capacity with large job losses and cleanup cost
- 4. Medium to long term options
  - CCS : not yet fully proven; dependent on high carbon price; local acceptability
  - Ulcos, Finex, other new processes : not yet proven; necessitate CCS



### In OECD, energy consumption has been halved since 1975. Main sources of progress are caught



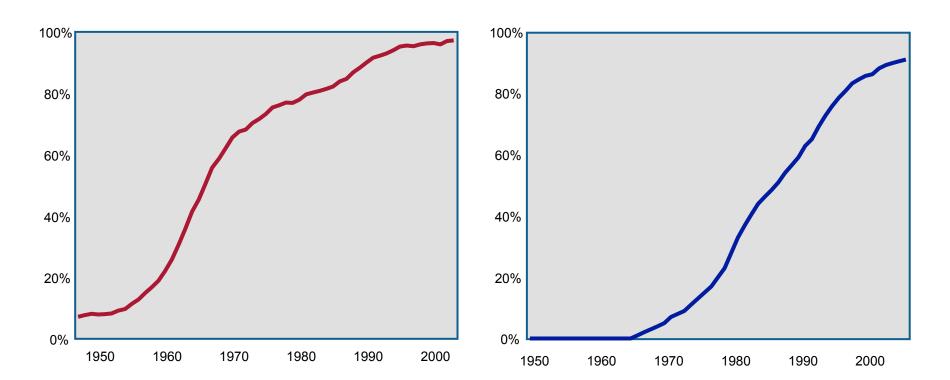
Source : IEA, WorldSteel, BP Energy statistics, World Coal association, Midrex, Laplace conseil analysis





#### Crude steel production is now almost exclusively produced via EAF or BOF and continuously cast

BOF + EAF crude steel production (% world total production) Continuous casting evolution rate (% world crude steel production)







## Several energy saving technologies are currently implemented in the OECD steel industry

•	Coke dry quenching	10% introduced
•	Sinter plant cooler heat recovery	20% introduced
•	BF Top gas recovery turbine	45% introduced
•	BF Pellet ratio optimization	8% introduced
•	BF Injection of H2 rich gas	2% introduced
•	BF Top gas recycling	under development
•	BOF Gas recovery	25% introduced

• Semi hot charging in reheating furnaces

Source : BCG Eurofer report, Laplace Conseil analysis for other OECD regions



35% introduced

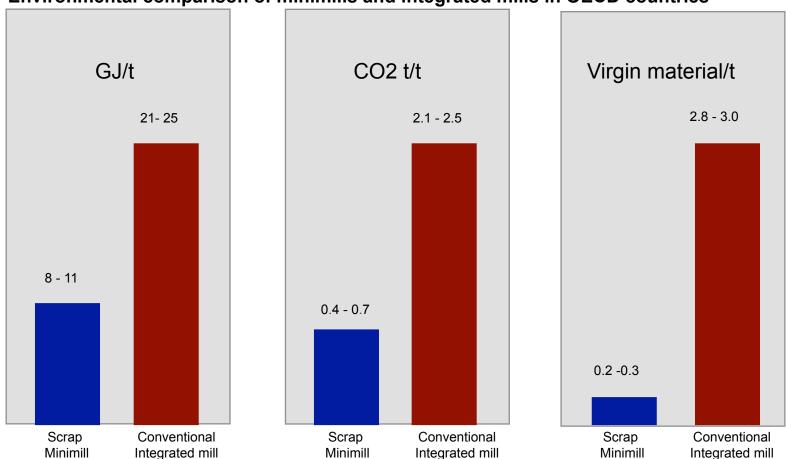
## Recycling scrap in EAF's is the most efficient available technology, not just for energy.

- + Steel like all metals is indefinitely recyclable without loss of properties. Steel is not « consumed » but « used » over and over again.
- + The energy needed to melt scrap represent 40% of the energy and 30% of CO<sub>2</sub> to smelt iron ore in a modern BF/BOF integrated mill.
- + In addition, capital cost per tonne of capacity is 60 to 70% lower; maintenance costs are decreased in the same proportion.
- + Labor productivity is twice as high and smaller size of mill usually leads to better social relationships and more flexible production schedule
- + Innovative « minimills » have pioneered thin slab, thin strip and near net shape casting, further enhancing the EAF competitiveness.
- In mature OECD markets, EAF growth can only occur at the expense of incumbent BF/BOF plants, leading to large job losses and financial distress of the integrated mills. Hence several objections to more EAF.





## The environmental advantages of scrap recycling over traditional BF/BOF smelting are important

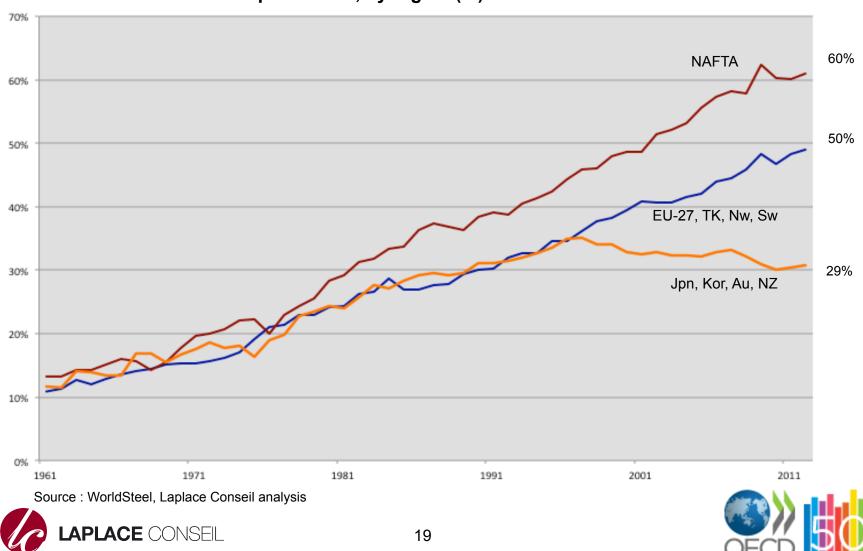


Environmental comparison of minimills and integrated mills in OECD countries

Source : Industry data, Laplace Conseil estimates



### For many decades, the share of EAF steel has grown steadily in Europe and NAFTA



EAF share in crude steel production, by region (%)

OEC

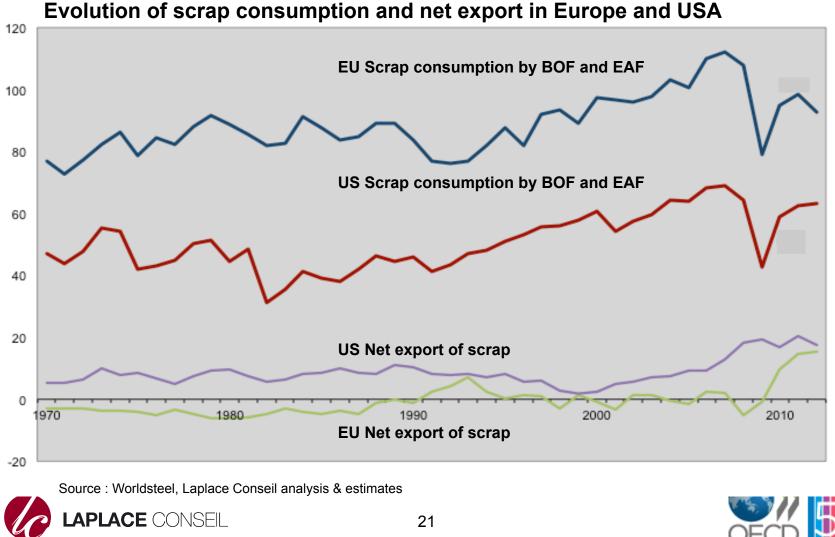
### Is there enough good quality scrap to increase EAF share ?

- In the past 50 years, scrap collection has kept pace with scrap demand, but recycling rate can never reach 100% so there is a limit.
  - Home scrap (recycled within the plant has been reduced dramatically with the introduction of continuous casting.
  - Prompt scrap (new scrap from downstream processing industries are highly sought after since their origin can be traced), but industry also reduce arising.
  - End of life scrap (after steel containing products or structure are decommissioned or thrown away) is collected by a constantly evolving recycling industry, but some steel has a very long useful life (bridges) or are hard to collect (reinforcing steel)
- Scrap quality is decreasing; high quality steel cannot be made that way
  - Old scrap is polluted by copper unsuitable for deep-drawing high qualities
  - Today, 100% of long products and 70 80% of flat products can be made with scrap
  - Scrap impurities can be diluted with pig iron or DRI.
- Scrap exports limit availability for domestic producers
  - All three OECD regions are net exporters of scrap for many decades
  - Protectionist argument; even if ban is implemented, impact on price likely to be nil.



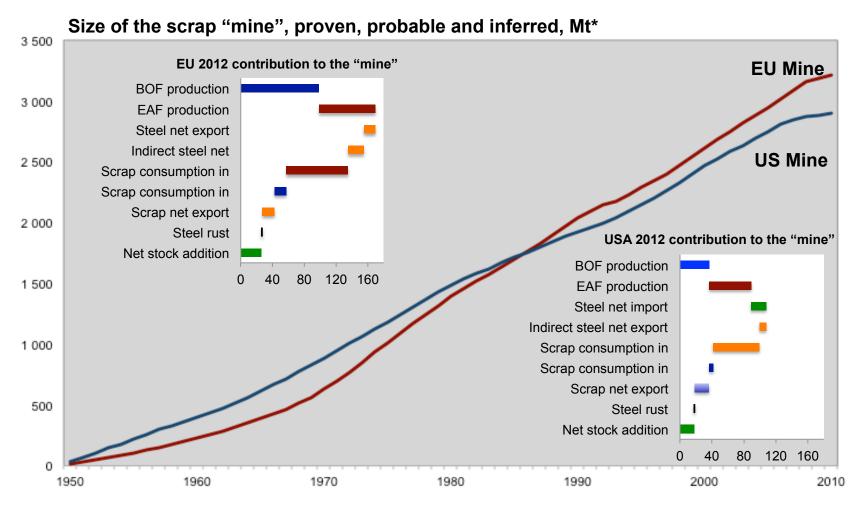


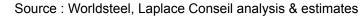
### USA was always a large scrap exporter; EU started to export significant quantities after 2009.





### The EU and US scrap "mines" each have a growing proven and probable reserve of 3 billion tonnes









#### Low priced shale gas is creating an entirely new perspective for the NAFTA steel industry

- The reduction of iron ore into iron needs either CO or  $H_2$  as reductant
- Coal (coke) is the traditional reducing agent in blast furnace
- Natural gas can replace coal in Direct Reduction Process (DRI)
- Energy efficiency of the two processes is similar, but CO<sub>2</sub> emissions are significantly lower with natural gas.
- DRI has been produced for a long time in gas rich OPEC countries and is now available in NAFTA region thanks to shale gas production.
- 10 DRI projects are currently under consideration in the US and the first will start in a few month time.
- Considering the overall cost and quality advantage of DRI/EAF process as well as the dynamism of new steel entrants, we expect that half the NAFTA BF/BOF will be replaced in the next 15 years.
- In Europe, gas prices are unlikely to fall in the medium term, so DRI will not be produced soon but will be imported to substitute BF/BOF production. A first project has been announced recently.





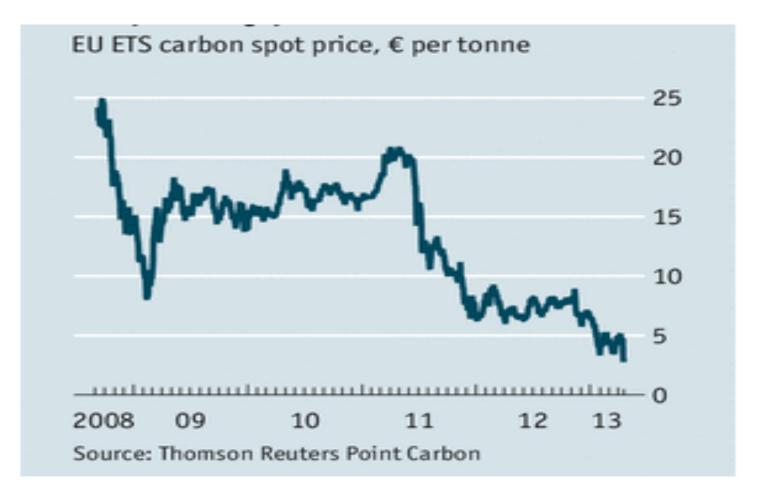
#### Concerns for the Climate Change has prompted the EU to sponsor an emission trading system

- In 2012, the EU steel industry has accounted for 5% of all EU emissions. Emissions have been reduced by 14% since 1990.
- This is due to a 4% reduction in specific emissions (T  $CO_2$  / T steel) by the integrated industry and a 32% reduction by the minimill sector coupled with an increase from 28% to 49% of the minimill share of production.
- While there is still progress to be made to reduce specific emissions, it is generally accepted that many plants are using best available technologies (BAT) and that further improvements are hard to justify on economic term, especially with the current low value for the carbon offset. In short, the ETS is currently inefficient to induce further improvement in the steel industry while generating concerns for accelerating delocalization of the industry.
- The best opportunity to further reduce the carbon footprint of the industry is to accelerate the switch from BF/BOF to Scrap/EAF.
- This structural change would of course create major social disruptions and has sparked a lively debate on ETS impact, but also about scrap availability and quality, carbon leakage, scrap export restriction, etc.





### The economic crisis in Europe has led to over capacity in the carbon market and falling prices







## While steel is energy intensive, it is also a major supplier to the energy industry

Fuel type	Exploration & Production	Transport to market	•	Refining & distribution	Electricity distribution
Oil	25	15	-	5	
Gas	20	40	5	-	
Coal	10	15	16	-	
Hydro	4	-	4	-	10
Nuclear	-	1	2	-	10
Wind	-	-	5	-	
Renewable	-	-	1	-	
Total	59	71	33	5	10
Y					

#### Consumption of steel by energy industries (Mt)

178 MT that is 12 % of total finished steel production

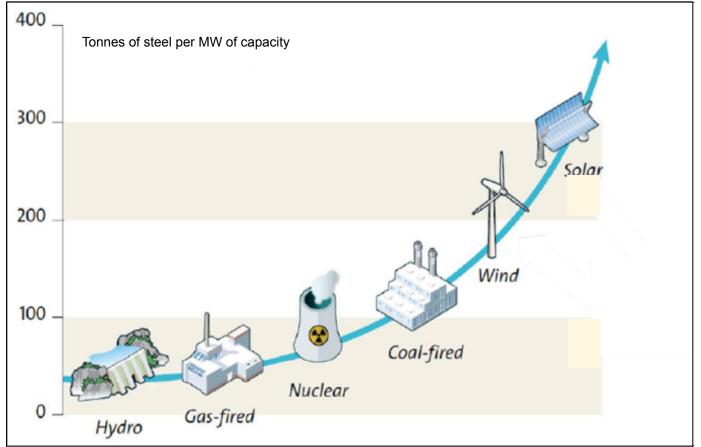
Source : Worldsteel, Eurofer, Laplace Conseil analysis & estimates

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## Wind and solar are the most steel intensive technologies for power generation





Source: Albanese et al.





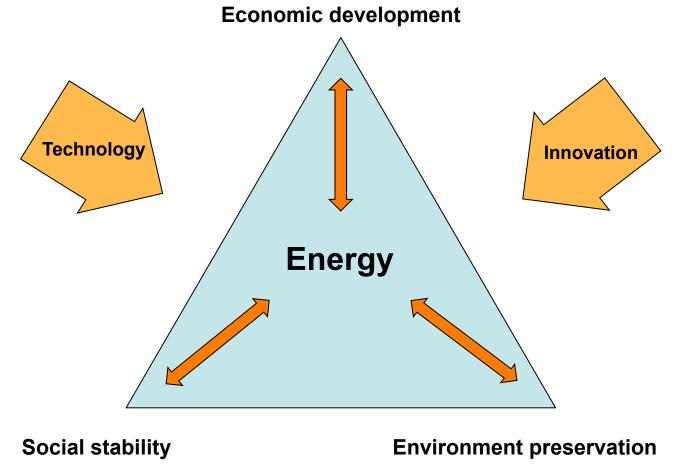
## Finally, Steel is a major contributor to downstream energy savings

- Higher quality and strength of modern steel allow for the construction of more efficient applications that will use less energy compared to actual applications. Hence, sustained R&D effort in steel is essential to increase the use of these new steel qualities.
- Example of new steels that reduce steel energy consumption :
  - High temperature resisting steel to improve performance of fossil fuel power plants.
  - Replacement of fossil fuel by onshore and offshore wind turbine
  - More efficient electric sheet to improve efficiency of transformers and motors
  - Stronger steel and laser welded blanks allows for weight reduction in cars and trucks and for increased fuel efficiency
  - Combined heat and power generation in households and industry





Conclusions : Energy is at the crossroad of the three dimensions of society evolution. Technology and innovation are the key to future progress





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